South Beach Capital Markets Advisory Corporation 1927 Freedom Drive Melbourne, Florida 32940-6877

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Current Activity

2006 South Beach Capital Markets Advisory Corporation Melbourne FL

President Offer strategic financial, capital markets, corporate finance and corporate governance advice to CEO's, CFO's and boards of directors and offer strategic consulting services to securities firms.

CPO's and doards of directors and offer strategic consulting services to securities firms.

Conduct securities expert witness practice: securities industry, capital markets, investment banking, IPO Process, corporate governance matters: 75 cases (64 as testifying expert, 11 as consulting expert).

1996 University of Florida Gainesville FL

Faculty member and Lecturer, Warrington College of Business, Hough Graduate School of Business, Eugene F.

Brigham Department of Finance, Insurance and Real Estate

Created/teach Capitalism course, MSF program (2008-present); student advisor/mentor (1996-present); Associate Director of MSF Placements (2003-2007); created/taught Investment Banking course, MBA program (1996-2002).

Author, *Capitalism*...textbook written in 2008 and revised annually for *Capitalism* course and series of seven outlines on employment opportunities in investment banking and asset/wealth management for first year MSF

candidates.

1996 Member, Board of Arbitrators, FINRA Dispute Resolution Services New York NY

1997 Founding Editor, Capital Markets Handbook...securities industry primer on conduct & mechanics of

underwritten public offerings. Inaugural edition (1999), Co-editor 2nd to 6th editions (2000-2004), annual

supplements (2005-2021).

2010 **Tri-River Capital** Lyme CT

Advisory director of boutique corporate financial advisory firm

Prior Activity

Investment Worked directly with chair, president/CEO, chief financial officer & board of directors of over 750 securities

issuers

Banking issuers in senior positions of leadership responsibility re solicitation, structuring, marketing, allocating, pricing,

after-market trading & profit/loss accountability of over 1,250 managed underwritten transactions (150+ IPOs).

1999-2003 South Beach Capital Markets Incorporated Miami

Co-founder and Managing Director Capital Markets South Florida boutique investment bank. Offered strategic financial and capital markets advice to CEO's and boards of directors; institutional equity research and secondary equity market execution services; private placement of equity and debt; expert witness and corporate

governance testimony. Member NASD, MSRB, SIPC, SIA.

1995-1999 South Beach Capital Markets Advisory Corporation Miami Beach

Founder and President Offered strategic financial, capital markets, corporate finance, financial/investor public relations, investment banking relationship management, initial public offering process and corporate governance advice. Conducted securities industry expert witness practice and offered consulting services to securities firms.

1992-1994 Lehman Brothers New York

Managing Director Equity Syndicate Recruited to reorganize, manage and integrate U.S. equity syndicate into global new issue operation with full service desks in New York, London and Hong Kong. Direct reports included equity syndicate desks, retail and institutional marketing, road show group, syndicate operations/registration. Member equity marketing committee. In transition during 1994.

1984-1992 **PaineWebber Incorporated** New York

Managing Director Equity Transactions Group/Equity Syndicate Recruited to assume management responsibility for lead- and co-managed underwritings world-wide. Direct reports included New York and London syndicate desks, road show coordinator, syndicate operations/registration group. Chairman equity marketing committee and member equity commitment committee, corporate finance fee status committee and Management Council (firm's senior line managers).

1977-1984 Warburg Paribas Becker/A.G. Becker Paribas New York

Managing Director Capital Markets Group (Equity/Fixed Income) Recruited to increase firm's presence in syndicate business. Managed transition from traditional syndicate function to transaction-oriented capital markets desk to cope with introduction of SEC Rule 415. Member commitment and new issue marketing committees.

1976-1977 **H.C. Wainwright & Co.** New York

Vice President Syndicate Recruited to start syndicate operation at then premier institutional research firm.

1972-1976 Birr, Wilson & Co., Inc. San Francisco

First Vice President Syndicate Regional investment bank/broker-dealer.

2006 Capital Growth Financial, LLC Boca Raton

To maintain securities industry licenses (Series 7, 24, 63); no management, production or employee role.

Corporate

2004 - 2005 Aurora Capital, Inc. Sunrise

Vice President, Chief Financial Officer and Director

Fully-integrated Florida sub-prime automotive finance company offering franchise/independent dealer financing; retail sales, rehabilitation/repair; warranty re-insurance and credit life insurance.

Education

1971 University of Pennsylvania, Wharton School of Finance and Commerce M.B.A. Management Information &

Control

1963 **Haverford College** A.B. English

Military Service

1963 - 1989 United States Navy

Active duty Graduate Officer Candidate School and Destroyer School; 5 years at sea (2 years destroyer

department head/senior watch officer), qualified Command Duty Officer, Combat Information Center Evaluator, Officer of the Deck (fleet steaming); 2 years aide/flag lieutenant to Vice Admiral

in Washington DC

Reserve duty Graduate Naval War College Reserve Officers Strategy and Policy Course; 12 years at sea, 4 years

in two command billets; retired with rank of Captain

Personal Born Ann Arbor MI (1941) raised Milwaukee WI reside Cutler Bay FL

Three children Samantha (1973) Otto (1982) Lucy (1984)

Interests crossword puzzles history spectator sports stamp collecting

Prior Associations

American Stock Exchange New York NY

Exchange Official (89-94)

Member Committee on Securities (90-93)

Aurora Capital, Inc. Sunrise FL

Outside director (95-03; 06-07) CFO & inside director (04-05) of fully-integrated, sub-prime automotive finance company

Bloomberg Radio and Television New York NY

Contributor on capital markets, commercial/investment banking and finance company issues (05-09)

Biscayne Bay Yacht Club Coconut Grove FL

Governor (13-14); audit committee chair (14-17); finance committee chair (12-20), oversaw capital projects funding, balance sheet liquidity, long-term investment portfolio

The Bond Club of New York New York NY

Member (77-17) Governor (88-94) Treasurer (79) Field Day Chairman (91)

Cabrera Capital Markets, Inc. Chicago IL

Outside director (07-17), audit committee (07-17). Investment bank/broker-dealer

Cross Match Technologies, Inc. Palm Beach Gardens FL

Outside director (12), transaction committee (12-oversaw sale of business to private equity fund for \$200mm), indemnity escrow account committee (12-19). Global biometrics devices manufacturer, distributor & servicer

Daily Business Review Miami FL

Business advisory board member (09-14)

Deutsche Bank-NYU Business School New York NY

Investment Banking Training Program Ad Hoc Lecturer (84-95)

Fairchild Tropical Botanic Garden Coral Gables FL

Volunteer cashier (98-17) in Antiques and Collectibles area of Annual "Ramble" portion of Fall Garden Festival

Fox Business News New York NY

Contributor on capital markets, commercial/investment banking and finance company issues (08-09)

Haverford College Haverford PA

Recruiter/admission counselor for Fairfield County CT (77-83)

Mako Marine International, Inc. Miami FL

Outside director (96-97. Sport-fishing and recreational boat manufacturer

Materials for Today's Learning, Inc. Reno NV

Outside director (72-80). Warehousing, fulfillment, shipping

Miami Design Preservation League Miami Beach FL

Director (02-07)

501(c) (3). Mission: preserve, protect & promote cultural, social, economic & architectural integrity of Miami Beach & greater Miami-Dade County

Michigan State University East Lansing MI

Eli Broad Graduate School of Management. Visiting lecturer in Investment Banking (98)

Museum of American Finance New York NY

IPO Co-curator 99 spring exhibit "Going Public - Own a Share of the American Dream". Member Advisory Board (99-06)

National Investment Bankers Association Charleston SC

Keynote speaker, Capital Conference (04)

National Association of Corporate Directors Arlington VA

Member since 2007. Recognized global leader of corporate governance education and training

National Association of Securities Dealers New York NY

Committee Work

Corporate Financing (87-94) Chairman (92-93)

Ad Hoc SEC Proposed Rule 144A (89) Ad Hoc Passive Market Making (91-92) Ad Hoc 10b-6 (94)

District 10 Business Conduct (92-93) District 12 Nominating (88) Ad Hot Trading Practice Rules (94)

New York University New York NY

Stern Graduate School of Business Administration

Investment banking course sponsored jointly with Securities Industry Association NY District

Adjunct Lecturer in Finance (78-94) Course Director (79-81)

Northwestern University School of Law Chicago IL

Panelist on mergers & acquisitions at Business Week sponsored event (84)

Philadelphia Stock Exchange Philadelphia PA

Non-industry Governor seated as part of new board selected by ad hoc corporate governance committee pursuant to SEC-orchestrated exchange reorganization (97-99). Director Stock Clearing Corporation of Philadelphia (98-99); director Philadelphia Depository Trust Company (98-99)

Pilgrim America Investments, Inc. Phoenix AZ

Independent outside director/trustee (95-98) of eight mutual funds, audit committee (95-98)

Ray Garrett Jr. 13th Annual Corporate and Securities Law Institute Chicago IL

Faculty member/speaker on "Capital Raising: A. Gun Jumping/Consistent Disclosure, B. Unallocated Rule 415 Shelfs, C. Rule 144A Developments, D. SEC Small Business Initiative", hosted by Northwestern University School of Law

Renaissance Partners Pompano Beach FL

Board of Advisors (98-12). Troubled-business turnaround and pre-turnaround consulting

Securities and Exchange Commission Historical Society Washington DC

Board of Advisors (12-18)

Securities Experts Roundtable Little Rock AK

Member (2003-present), director (10-17), president (15-16), Chair finance committee (10-15), strategic planning committee (09-17), membership committee (13-15). Ad hoc group of securities industry expert witness practitioners

Securities Industry Association (SIA) [now Securities Industry and Financial Markets Association (SIFMA)] New York NY Committee Work

NY District Executive (81-93) Chairman (83)

Chairman Ad Hoc Group to Prevent Reinstitution of NY Stock Transfer Tax (83)

Congressional Relations (77-79)

Syndicate (80-82; 85-92) Chairman (88-89)

Ad Hoc SEC Proposed Rule 415 (81) Ad Hoc SEC proposed Rule 144A (89)

Economic Education National (79-82) NY district (83-93)

CA District Executive (75-76) Legislative Relations (74-76) Economic Education (73-74)

Curriculum Director of Capital Markets Program (01)

Moderator, Syndicate Committee IPO Rule Changes Panel (04-05); Capital Markets Panel (06)

Securities Industry Association, New York District, Economic Education Foundation New York NY

Founding chairman, Board of Trustees (83-93); trustee (83-94); chairman emeritus (95)

Securities Industry Institute Philadelphia PA

Trustee (81-83) Lecturer (81-83, 90). Three-year SIA professional education program in partnership with Wharton School

Technology Flavors & Fragrances, Inc. Amityville NY

Outside director (98-99); executive, audit & compensation committees. Developer/manufacturer of flavors and fragrances

Town of Cutler Bay FL

Voting Member, Floodplain Mitigation Plan Advisory Committee (17-20), representing local business community.

2Connect Express, Inc. Plantation FL

Outside director and chairman of Debtor in Possession Investor Solicitation Committee (97-98). Communications specialty retailer

University of Miami Miami FL

School of Law. Adjunct lecturer in investment banking (78-81)

WIT Capital Corporation New York NY

Strategic advisor (1996-1999) and trustee of ad hoc trust holding founder's ownership (1998)

Acknowledgements

Ernest Bloch, author, in preface to Inside Investment Banking Irwin Business 1989

Charles J. Johnson Jr., Esquire, author in preface to Corporate Finance and the Securities Laws Prentice Hall, 1990

Jay R. Ritter, author, in chapter footnote in <u>Handbook of Modern Finance</u> Warren Gorham & Lamont 1998 in monograph "thank you" in <u>The Seven Percent Solution</u> 1998